





School of **Economics** 





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**REGION** 

**ENERGY, RES (SOLAR) / ENERGY STORAGE SYSTEMS** 

# KRYVYI RIG CEMENT PrJSC

Construction of solar power plants (20 MW) and energy storage systems at the facilities of Kryvyi Rig Cement

- Brief Description: Kryvyi Rig Cement is dedicated to achieving energy independence by integrating Solar Power Plants (SPP) and Battery Energy Storage Systems (BESS) at each site.
- **Products/Services:** Energy generation includes:

SPP at factory **24 MW** 

**20 MW** 

SPP at the Rybalskyi Quarry 11 MW

SPP at the Khust Quarry 0.3 MW

+ storage 1.8 MW

- Technological Parameters Of The Project: Annual generation of the station ~31 GW, which reduce company cost ~\$3.5 mln and CO2 emission by 475 tonnes yearly.
- Project Strengths: SPP offers cost-effective energy generation, combining production optimisation and environmentally friendly energy practices.
- Target Market: Ukrainian power system and company internal consumption for day-to-day operational activities.

■ Projects highlights1, \$ mln

Required financing



Total budget

Financing structure: **CAPEX 100%** 

Type of financing: debt / grants

Project Status: The project implementation, with land secured.

**■ Expected Financial Indicators** 

NPV (20 years)

Revenue

\$14.4 mln

n/a

EBITDA (3rd year) IRR

\$4.8 mln

22.0%

Project launch period

ready

for

1 year

DPP

6.8 years

#### **BUSINESS MODEL**

The installation of renewable energy sources (RES) will help reduce electricity costs by using peak tariffs during peak hours. This will increase the company's energy independence and ensure a stable energy supply. As a result, significant cost savings and a reduction in the company's carbon footprint are expected.

#### **KEY PARTNERS**

The project involves economic ties with external financing entities providing loans, and partnerships for technology and equipment.

#### **KEY POINTS OF PROJECT IMPLEMENTATION**

| Concept —        | - 2024 |
|------------------|--------|
| FS ———           | 2024   |
| Design ————      | 2025   |
| Construction ——— | 2025   |

#### **INVESTMENTS IN THE PROJECT, \$ MLN\***



31 GW ANNUAL GENERATION

Start of Operations -2026

<sup>1 -</sup> The project information and financial indicators are provided by company-initiator of the project.





DNTPRO

## MEGAWAT LLC

#### REGION Construction of a 5 MW Solar Power Plant

- **Brief Description**: The project involves the construction of a 5 MW solar power plant in Mezhyritska TG, Pavlohrad district. The land plot with an area of 10 hectares is privately owned. A detailed design, feasibility study have been prepared, and an agreement for connection to the power grid has been concluded.
- **Products/Services:** Production of environmentally friendly electricity from solar radiation for further sale at a "green" tariff.
- Technological Parameters Of The Project: 5 MW solar power plant installed on 10 hectares with a solar radiation intensity of 1.375 kW/m²; use of photovoltaic panels.
- **Project Strengths:** The project is prepared for implementation, has access to energy, logistics infrastructure, and the power grid.
- Target Market: The electricity market of Ukraine; sale of energy to producers, operators and consumers under the terms of the "green" tariff.

■ Projects highlights1, \$ mln

Required financing 3.9 5.6 Total budget

Financing structure: CAPEX 90% OPEX 10%

Type of financing: own funds - 30% potential investor - 70%

Project Status: FS/Pre-FS.

**■ Expected Financial Indicators** 

NPV IRR Project launch period 0.5 year

Revenue (2030 year) **\$1.5** mln

DPP **5.0 years** 

#### **BUSINESS MODEL**

30% — own funds, 70% — investments. The main source of income — sale of electricity at a fixed rate.

#### **KEY PARTNERS**

LLC "MEGAVAT" (initiator, owner of the land plot), PJSC "Ukrainian Railways" (agreement with the regional branch "Prydniprovska Railways" on connection to the network), potential investors, equipment suppliers. The project is supported by the Dnipropetrovsk Regional Investment Agency of the Dnipropetrovsk Regional Council.

#### **INVESTMENTS IN THE PROJECT, \$ MLN**

**5.6** 



Before 2025 2025 2026 2027 2028 2029 2030 (done)

#### **INCENTIVES**

Payments under the "green" tariff continue during martial law.

#### **KEY POINTS OF PROJECT IMPLEMENTATION**

Development — 1-2 months

Construction — 3-5 months

Project launch — 6 months

<sup>&</sup>lt;sup>1</sup> - The project information and financial indicators are provided by company-initiator of the project.



# **VELLSV LLC**

# Creation of logistic infrastructure (Ilarionivska TC)

- **Brief Description:** Planned development of a logistics centre, fuel station, and biofuel production facility on a vacant land plot along the E-105 highway. Site is ready for permitting and project launch.
- Products/Services: Logistics centre for storage and sale of agro-industrial goods, fuel station with service facilities, and biofuel pellet production enterprise.
- Technological Parameters Of The Project: The project involves the use of modern technologies for storage and logistics of agro-industrial products, automated warehouse management systems and fuel infrastructure.
- **Project Strengths:** The logistics infrastructure project is a key investment opportunity, driven by global supply chain transformations and increased demand for logistics nodes and warehouses due to recent trade shifts and the war in Ukraine.
- Target Market: Agricultural enterprises, trading companies, and transport and logistics operators interested in the storage, processing, and distribution of products.

■ Projects highlights1, \$ mln



Financing structure: CAPEX 70% OPEX 30%

Type of financing: **55% debt, 45% equity** 

Project Status: Concept.

#### **■ Expected Financial Indicators**

NPV (6 year) EBITDA (6 year) **\$6.0** mIn

Revenue (3 year) IR

\$9.2 mln 14%

Project launch period **2 years** 

DPP

5.7 years

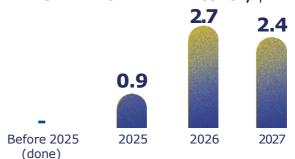
#### **BUSINESS MODEL**

- Is based on the rental of warehouse facilities, fuel sales, and the production and sale of biofuel pellets.
- Revenue is generated from logistics services, maintenance support, and pellet distribution.

#### **KEY PARTNERS**

Agricultural enterprises, exporters, and fuel operators.

#### INVESTMENTS IN THE PROJECT, \$ MLN



#### **INCENTIVES**

■ Additional incentives are available under government support programs for logistics and renewable energy.



<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



# LEMTRANS LLC

UKRAINE

Purchase of 2,000 new gondola cars

- **Brief Description:** The project aimed at purchasing 2,000 railcars to meet the rapid growth in demand for transportation.
- Products/Services: Organisation of railway transportation of goods in own gondola cars for the need of key Ukrainian industrial and energy companies.
- Technological Parameters Of The Project: Rail transport is the most environmentally sustainable mode of transportation. The project includes the purchase of gondola railcars with unloading hatches the most in-demand and versatile type of rolling stock. The order will be placed with Ukrainian railcar manufacturers, contributing to economic resilience and post-war recovery.
- **Project Strengths:** The project will help to increase cargo flows for Ukrainian industries, cargo flows between Ukraine and other countries of the world, enabling heavy industry production, and ensure the transportation of construction materials to rebuild the country's infrastructure after the war.
- Target Market: Railcar/railroad transportation market of Ukraine.

■ Projects highlights1, \$ mln

Required financing 120.0 150.0 Total budget

Financing structure: **CAPEX 100%** 

Type of financing:

20% equity, 40% debt,

40% grant funding

**Project Status:** Ready for implementation.

#### **■ Expected Financial Indicators**

\$7.8 min \$17.8 min Project launch period 1 years

Revenue -net (2 years) IRR
\$18.0 min \$0.7% Project launch period 1 years

Project launch period 1 years

1 years

7.9 years

#### **BUSINESS MODEL**

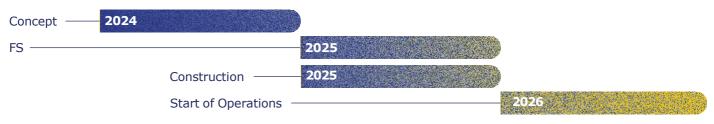
- Lemtrans the largest private rail operator in Ukraine since 1999.
- The company manages fleet of more than 9,000 railcars and provides services of rail transportations in gondola cars for its clients.
- Transportation volume 16 million tonnes (2024).

#### INVESTMENTS IN THE PROJECT, \$ MLN



#### **KEY PARTNERS**

Key clients include enterprises from Ukraine's core industrial sectors – metallurgy, energy, and construction – with whom the company maintains long-term partnerships. The key service provider is Ukrainian Railways (Ukrzaliznytsia), which grants access to its rail infrastructure and locomotives (which are not available to the private sector). The company also operates its own (leased) railcar maintenance facilities.



<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



**DNIPRO REGION** 

**CRITICAL MATERIALS, MINING AND PROCESSING** 

# DEMURINSKY MINING AND PROCESSING PLANT LLC

Large privatisation

- **Brief Description:** It is one of the leading mining and processing enterprises in Ukraine. Since 2006, the company has been developing the Volchansk complex alluvial titanium and zircon deposit in the Dnipropetrovsk Oblast.
- **Products/Services:** Ilmenite, rutile, zircon.
- Technological Parameters Of The Project: Employs open-pit mining and mineral processing technologies, including gravity, magnetic, and electrostatic separation for titanium and zirconium concentrates.
- **Project Strengths:** Access to rich titanium and zirconium ore deposits with advanced mineral processing technology; strategic asset in Ukraine's critical minerals sector with high export potential.
- **Target Market:** Global metallurgical and chemical industries sourcing titanium and zirconium concentrates for manufacturing.

Project Status: Being prepared.

■ Projects highlights1, \$ mln\*

|           |                   | 2021 | 2024 |               |
|-----------|-------------------|------|------|---------------|
| $\langle$ | Assets            | 19.4 | 19.8 | $\supset$     |
|           | Equity            | 0    | 0    |               |
|           | Total income      | 17.4 | 5.4  | $\geq$        |
|           | Total costs       | 12   | 8    | $\supset$     |
|           | Net profit (loss) | 3    | -2.8 | $\rightarrow$ |

st According to the average annual exchange rate of the NBU in 2021 and 2024, respectively

■ Number of employees (as of 31.12.2024): 278

#### Information on assets included in the privatisation object:



**Property information (real estate):** total area of buildings and structures – 6,500 m<sup>2</sup>.



**Information about land plots:** total land area - 3,145 hectares (special mining permit - 2,827 hectares).



**Raw material reserves:** 5 million tonnes with a cut-off content of heavy minerals of 9%.



**Vehicle information:** motor vehicles, technical equipment, furniture and inventory.

List of assets (movable property) that are recorded on the balance: n/a.

#### The main conditions for the privatisation of the company:

- Since the stake is subject to large-scale privatisation, its starting price and sale conditions must be approved by the Cabinet of Ministers of Ukraine.
- Currently, the State Property Fund must prepare and submit a coordinated draft of the respective decision for the Government's consideration.

<sup>&</sup>lt;sup>1</sup> Information about the financial condition of the enterprise, the composition of the privatisation object and the terms of privatisation in accordance with the official teasers of the State Property Fund of Ukraine and other public information.



# INTERPIPE UKRAINE LLC

#### **Green EAF-based flat steel production**

- **Brief Description:** The project focuses on increase in the sponsor's steel output by 1million tonnes per year through construction of an electric arc furnace and a hot rolling line at the existing steel mill site in Dnipro.
- **Products/Services:** Low-carbon ("green") hot-rolled coil (HRC) from renewable-hydrogen based DRI / HBI and scrap.
- Technological Parameters Of The Project: Electric arc furnace (EAF), initially powered by the grid with potential for localised renewable generation, endless steel production (ESP or equivalent) line connected directly to EAF.
- Project Strengths: Significant flat steel deficit in Ukrainian market and high expected demand for green steel in Europe creates market for the product.
- Target Market: Domestic and international (Europe, Middle East) markets.

■ Projects highlights1, \$ mln

Required financing 1,000 1



Financing structure: CAPEX 100% OPEX 0%

Type of financing: **70% debt, 30% equity** (initial hypothesis)

Project Status: Pre-feasibility study in progress.

#### **■ Expected Financial Indicators**

EBITDA (in 2<sup>nd</sup> year after start-up)

\$300.0 mln

IRR

on request

Project launch period **5 years** 

Revenue (in 2<sup>nd</sup> year after start-up)

\$1,600.0 mln

NPV

on request

DPP
8 years

#### **BUSINESS MODEL**

- The business model of electric arc furnace (EAF) steelmaking is based on the use of domestic iron ore resources, taking into account the strategic plans for DRI and HBI production by Ukrainian mining companies.
- A significant portion of the charge consists of steel scrap, which further reduces production costs and enhances operational flexibility.
- The final output comprises flat steel products intended to substitute imported supply on the domestic market.
- The core economic advantage lies in cost-efficient logistics and access to raw materials.

#### **KEY PARTNERS**

Tenova, Danieli, Primetals Technologies, Metso Outotec, Tata Steel Consulting, SMS group.

#### **INCENTIVES**

The project is located on the territory of an actually operating steel mill with access to electricity and natural gas.

All necessary local permits for steel production are available.

The technology meets European environmental standards

#### **KEY POINTS OF PROJECT IMPLEMENTATION**

Concept — 2025

FS — 2025

Design — 2026

Construction — 2026

2027-2029

Start of Operations

<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



# **METINVEST. NORTHERN IRON ORE**

#### Production of DR-grade pellets

- Brief Description: The project is to master the production of DR-class pellets for green metallurgy.
- Products/Services: High quality pellets for production Direct Reduced Iron as a part of Green transition of Ukraine and the EU.
- Technological Parameters Of The Project: Construction of new iron ore enrichment (flotation) facilities and modernisation of pellet production units for the manufacture of DR-grade pellets (8 million tonnes per year).

#### **■ Project Strengths:**

- Existing iron ore mining with all necessary permits;
- Land is allocated;
- Access to necessary energy resources.
- Target Market: Ukraine and EU markets.

#### ■ Projects highlights1, \$ mln

Required Total 950.0 1,120.0 budget financing

Financing structure: **CAPEX 100% OPEX 0%** 

Type of financing: debt financing and project financing (IFIs, commercial banks)

#### **Project Status:**

- Project is on Feasibility Study stage;
- Contracts with suppliers have not been concluded;
- Land is allocated.

#### ■ Expected Financial Indicators

NPV **EBITDA** Project launch period on request on request 5 vears DPP Revenue **IRR** 

on request on request on request

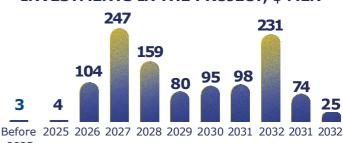
#### **BUSINESS MODEL**

- The aim of the project is to develop production of DR-pellets as a part of Green transition of Ukraine and the EU.
- Raw material is own iron ore mined in an existing quarry.
- The products are expected to be used both for internal consumption at the metallurgical plants of the Metinvest Group and for delivery to the European markets.

#### **KEY PARTNERS**

The project is expected to be implemented with leading European technology companies Primetals or Metso. The final choice of partner has not yet been made.

#### **INVESTMENTS IN THE PROJECT, \$ MLN**



2025 (done)

#### **INCENTIVES**

Project is located at the actual operating mining and processing plant, with access to electricity, natural gas. All local necessary permits for mining and extraction of iron ore are available.

#### **KEY POINTS OF PROJECT IMPLEMENTATION**



2027-2029

Start of Operations

2(0)3(0)

<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



# METINVEST. NORTHERN IRON ORE

#### Thickening of enrichment waste

- **Brief Description:** Construction of a complex for thickening iron ore enrichment waste.
- Products/Services: Improving recycling practices related of mining waste.
- Technological Parameters Of The Project: The new complex will reduce the volume of slurry pumping to the tailings storage facility in the iron ore beneficiation process by 30%, resulting in energy savings of 125 MWh per year.
- **Project Strengths:** Decarbonisation of production due to reduction of CO2 emissions.
- Target Market: Ukraine and World markets.

■ Projects highlights1, \$ mln

Required financing Total budget

Financing structure: CAPEX 100% OPEX 0%

Type of financing:
debt financing and project
financing (IFIs, commercial
banks)

#### **Project Status:**

31

Before 2025

(done)

- Under implementation.
- · Land is leased.
- Construction and installation works are in progress (pile driving, concreting), manufacturing equipment.

#### **■ Expected Financial Indicators**

NPV EBITDA Project launch period 3 years

Revenue IRR DPP

on request on request on request

**INVESTMENTS IN THE PROJECT, \$ MLN** 

2025 2026 2027 2028

2029

2030

92

28

#### **BUSINESS MODEL**

- Improved efficiency of technological processes the new complex will reduce the volume of slurry pumped to the tailings storage facility during the iron ore beneficiation process.
- This will result in significant conservation of natural resources and a reduction in production costs.

#### **KEY PARTNERS**

Metso Outotec, Habermann Aurum Pumpen GmbH.

#### **INCENTIVES**

Located on the territory of an operating mining and processing plant.

#### **KEY POINTS OF PROJECT IMPLEMENTATION**

Concept 2018

FS 2019

Design 2020-2025

# Construction — 2025-2027 Start of Operations — 2026-2027

<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



REGION

## OSCAR PRODUCTION GROUP

#### Modernisation of seamless tubes production

- Brief Description: Purchase of a new press line and a bright annealing furnace, along with equipment modernisation and the establishment of a flow production line.
- Products/Services: Seamless titanium and nickel alloys tubes, seamless stainless steel tubes.
- **Technological Parameters Of The Project:** OSCAR specialises in the production of precision tubes through cold deformation for critical applications, where high performance, tight tolerances, and exceptional material integrity are essential. The exceptional material integrity are essential. company's expertise ensures reliable solutions for industries with the most stringent technical and safety requirements.
- Project Strengths: The enterprise possesses advanced equipment for manufacturing both general-purpose and specialised pipes.
- Target Market: The project is intended for export to external markets and supply to the Ukrainian market.

■ Projects highlights1, \$ mln



Financing structure: **CAPEX 85% / OPEX 15%**  Type of financing: debt financing

6 years

Project Status: The conceptualisation phase of the project has been completed.

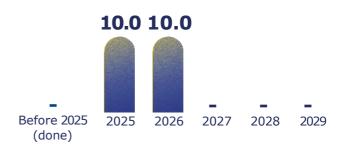
**■ Expected Financial Indicators** 

NPV EBITDA (2030) Project launch period \$16.0 mln \$6.6 mln 3 years Revenue (2030) IRR DPP 20.2% \$24.0 mln

#### **BUSINESS MODEL**

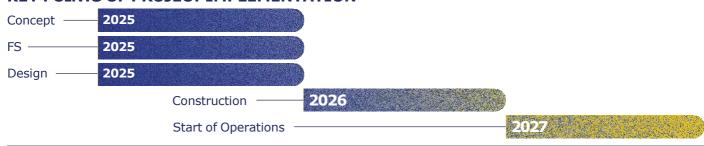
- Producing and selling high-tech seamless tubes from titanium, nickel alloys, and stainless steel.
- The process begins with purchasing raw material billets, which are then extruded via hot pressing, followed by cold deformation on rolling mills for precise
- We provide high-quality, specialised products to demanding industries, including oil/gas, aerospace, nuclear, automotive, chemical, medical, and tooling, primarily serving markets in Europe, the USA, and Ukraine.
- Strong supplier relationships and continuous R&D ensure our advanced manufacturing capabilities.

#### **INVESTMENTS IN THE PROJECT, \$ MLN**



#### **KEY PARTNERS**

ARCUS GROUP, STAPPERT GROUP, VAN LEEUWEN GROUP, PAC STAINLESS LTD, MUSSARI S.R.L., DAMSTAHL GMBH, TRANSFORMACIONES METALURGICAS, KARL MERTL M.B.H, MECESA MECANICA EGARENSE, S.A., SOMEP INDUS-TRIE,T.L.P. SPA, F.LINSTER & CO. GMBH, AF SYSTEM S.R.L., SALEM TUBES I,POLARPUTKI OY, SEEBERGER GMBH, CHESINI MECCANICA SRL, PAUL MEIJERING METALEN BV, ITG, ZWAHLEN & MAYR, ETU ROHR GMBH.



<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



# CENTRAVIS PRODUCTION UKRAINE PrJSC

#### **OCTG Tube and pipes**

- Brief Description: Enter the premium Oil Country Tubular Goods (OCTG) segment by developing and supplying seamless stainless-steel tubes and pipes compliant with 25 CRA (Corrosion Resistant Alloy) standards, specifically targeting the rapidly growing Carbon Capture and Storage (CCS) infrastructure market in US and Europe.
- **Products/Services:** New equipment will produce Tubes, Coupling stocks and Casing for the CO2 or Oil wells according to the standard API 5 CRA. Diameter range from 60 mm to 240 mm, lenght 11-13 meters, wall thickness wide range.
- Technological Parameters Of The Project: Main parameter is the mechanical yield to be in the range of 80-125 KSI, plus all parameter according to API 25 CRA standard.
- **Project Strengths:** The project suppports the decarbonisation effort (via storage) of excessive CO2 and has good financials.
- Target Market: Carbon Capture application in US and Europe, Oil and Gas in the US, Europe, Middle East.

■ Projects highlights1, \$ mln



Financing structure: CAPEX 90% / OPEX 10%

Type of financing: **debt** 

**Project Status:** The project is ready for implementation. The scope definition is complete, the preliminary tender process for budgeting was completed. The installation is planned at the existing premises of Centravis in Nikopol in the Hot shop workshop. The API 5 CRA licensing expected by end 2025.

**■ Expected Financial Indicators** 

\$45.0 mln

NPV EBITDA (2030) **\$13.3** mln **\$18.0** mln
Revenue (2030) IRR

Project
launch period
2 years

DPP
2.6 years

#### **BUSINESS MODEL**

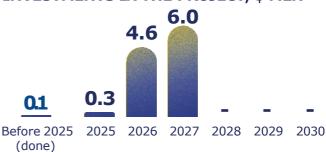
- Is to invest into new equipment to be able to produce tubes compliant with 25 CRA standard.
- The return on investment is made of margin on additional sales volume.

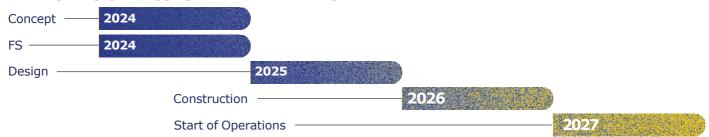
#### **KEY PARTNERS**

■ Established network of clients and partners globally.

#### INVESTMENTS IN THE PROJECT, \$ MLN

32%





<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



DNIPRO REGION

# INTERPIPE UKRAINE LLC

Expansion of production of railway wheels, wheelsets, and axles for rolling stock

- **Brief Description:** INTERPIPE is the flagship of green metallurgy in Ukraine. The plant adheres to strict environmental requirements that meet European Union standards.
- **Products/Services:** Railway wheels, wheelsets, axles for various types of rolling stock.
- Technological Parameters Of The Project: Expansion comprises 9 sub-projects of Railway Division: construction of Heat Treatment unit, Wheel Machining Sections, Inspection Lines, Radial Forging Machine, Wheelset Assembly Line, Axle Heating Furnaces, Axle Heat Treatment Furnaces, and Infrastructure Modernisation.
- **Project Strengths:** The project expands existing production, supported by years of experience and a strong customer base in Ukraine and abroad.
- Target Market: The project is intended for the domestic market of Ukraine and for export.

■ Projects highlights1, \$ mln



Financing structure: CAPEX 100%

Type of financing: **debt, project financing** 

**Project Status:** The conceptualisation phase of the project has been completed.

**■ Expected Financial Indicators** 

\$320.0 mln \$35.7 mln Project launch period 3 years

Revenue (5th year) IRR DPP

\$117.0 mln 45% 2.5 years

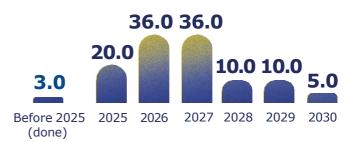
#### **BUSINESS MODEL**

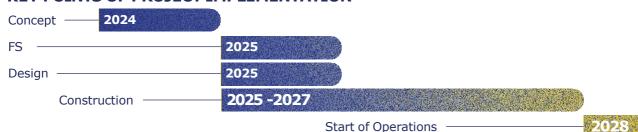
- Interpipe's Business Model for Railway Wheel Production focuses on producing high-quality wheels, wheelsets, and axles for various rolling stock, serving national and international operators.
- Revenue comes from sales, custom orders, and longterm contracts, with growth driven by capacity expansion and market diversification.

#### **KEY PARTNERS**

Company's clients include leading global oil and gas giants, machine-building corporations, development companies, as well as international railway vehicle manufacturing and repair holdings. In total, Interpipe exports wheels to 80 countries.

#### INVESTMENTS IN THE PROJECT, \$ MLN





<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



REGION

# TATRA-YUG LLC

New plant construction for the production of electric public transport rolling stock

- **Brief Description:** The project involves the construction of a factory for the production of electric public transport rolling stock, which might contribute to Ukraine's green transition.
- Products/Services: The main products are trams, other rolling stock for light rail transit (LRT) systems, urban and suburban railway transport, and electric buses.
- Technological Parameters Of The Project: The plant's capacity should be 100 vehicles per year. The project includes a 30,000 m² facility with 10 portal cranes (10–20 tonnes), painting and shot-blasting chambers, and upgraded metalworking and welding equipment.
- **Project Strengths:** This project will support the development of electric-powered public transport systems in Ukraine, aligning with the country's goals in cooperation with the EU.
- Target Market: Product localisation will range from 60% to 95%, depending on customer requirements.

■ Projects highlights1, \$ mln



Financing structure: **CAPEX 100%** 

Type of financing: **debt, project financing** 

Project Status: Stands at the concept stage.

**■ Expected Financial Indicators** 

 NPV
 EBITDA (5th year)
 Project launch period 2 years

 \$142.0 mln
 \$26.0 mln
 2 years

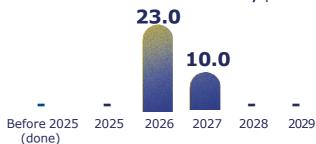
 Revenue (5th year)
 IRR
 DPP

 \$109.0 mln
 42%
 4 years

#### **BUSINESS MODEL**

- The project involves the construction of a plant in Dnipro for the production of electric vehicles, such as trams and electric buses, with a capacity of 100 units per year.
- The plant will be equipped with modern machinery and energy-efficient systems, aligning with sustainable development goals and reducing emissions in the transport sector.

#### INVESTMENTS IN THE PROJECT, \$ MLN

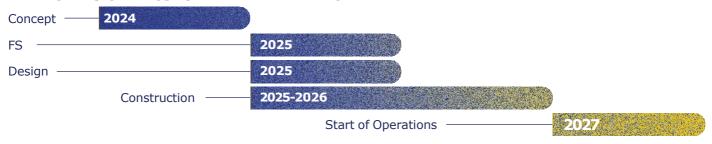


#### **KEY PARTNERS**

The main partners are municipal enterprises, as Odesamiskelektrotrans, Kyivpastrans, as well as companies with which supply contracts have been signed, incl. foreign ones, e.g in Egypt.

#### **INCENTIVES**

A site for locating the production facility in the city of Dnipro is currently under consideration, potentially within the territory of an industrial park.



<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



REGION

# **ISTA-CENTER LLC**

#### Production of batteries using new AGM technology

- **Brief Description:** Production of Absorbent Glass Mat (AGM) batteries for military, automotive, and uninterruptible power supply sectors, filling a technological gap in Ukraine. The project enhances energy security and positions the company as a leader in Eastern Europe.
- **Products/Services:** AGM batteries for vehicles and uninterruptible power supply systems.
- Technological Parameters Of The Project: AGM is an innovative lead-acid battery technology in which the electrolyte is absorbed into a fibreglass mat. This ensures greater safety, vibration resistance, and a longer service life, making it suitable for military, emergency, and medical applications.
- **Project Strengths:** An advanced technology new to Ukraine, supporting military needs, strengthening energy security, and enabling significant exports.
- Target Market: The target market includes Ukraine's defence sector, NATO, and European exports, addressing a current technology gap in the country.

■ Projects highlights1, \$ mln



Financing structure: CAPEX 80% OPEX 20%

Type of financing: **equity** 

**Project Status:** The conceptualisation phase of the project has been completed.

**■ Expected Financial Indicators** 

\$40.0 min \$12.0 min Project launch period 2 years

Revenue (3rd year) IRR

\$50.0 min 20% DPP

3.7 years

#### **BUSINESS MODEL**

- Providing advanced AGM battery solutions for our defense sector and NATO to power military vehicles, communications systems and critical infrastructure.
- Project aims to enhance energy security by offering reliable, long-lasting power sources.
- Similar needs in defense and energy sectors, including EU, open up significant export opportunities.

#### **KEY PARTNERS**

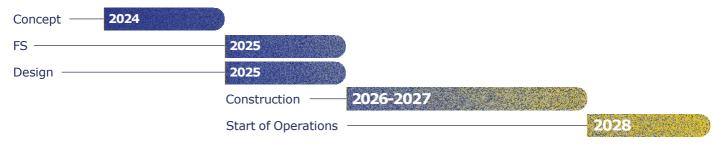
Ista batteries are supplied (approximately 50%) to Western and Central Europe as well as to CIS and Baltic countries. In total, Ista batteries are present in 22 countries.

# 30.0 20.0 20.0 Before 2025 2025 2026 2027 2028 2029 2030

#### **INCENTIVES**

This project is eligible for various government incentives, including grants and subsidies or tax benefits as it contributes to national security and energy independence.

(done)



<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



# MAKAROV SOUTHERN MACHINE-BUILDING PLANT STATE ENTERPRISE (PIVDENMASH)

Modern tractor production and agricultural machine building

- Brief Description: Saturation of the Ukrainian agricultural machinery market with modern domestic products through cooperation of MAKAROV SOUTHERN MACHINE-BUILDING PLANT SE with world manufacturers of tractors and their components.
- Products/Services: Modern tractor and agricultural machine building.
- Technological Parameters Of The Project:
  Operating enterprise is located in an industrial zone
  with its own railroad tracks and storage facilities. A
  total area of 93.0 thousand m² with buildings and
  constructions to accommodate production.
- **Project Strengths:** Project implementation will allow increasing production volumes from circa 1,000 to 10,000 tractors per year, which will contribute to import substitution (currently circa 95% of equipment is imported, circa \$1 billion per year).
- Target Market: Saturation of the Ukrainian market of agricultural machinery with modern domestic products.

■ Projects highlights1, \$ mln



Financing structure: CAPEX 80% OPEX 20%

Type of financing: equity participation; lease of production facilities; joint venture

**Project Status:** The conceptualisation phase of the project has been completed.

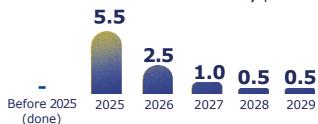
**■ Expected Financial Indicators** 

STATES STATES AND STAT

#### **BUSINESS MODEL**

- Planned production modernisation includes a shift to resource-efficient technologies and improved equipment quality.
- The project will boost tax revenues and has strong export potential.
- The enterprise already possesses 93.0 thousand m<sup>2</sup> of production space, supporting infrastructure, and experience in tractor manufacturing.

## INVESTMENTS IN THE PROJECT, \$ MLN

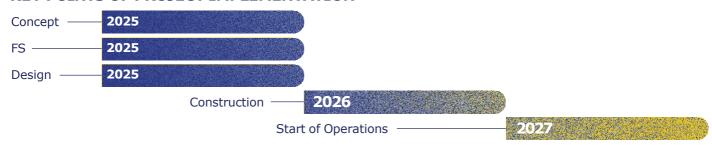


#### **INCENTIVES**

The project is eligible for government incentives related to the support of domestic machine-building development, import substitution, production localisation, and industrial modernisation.

#### **KEY PARTNERS**

Cooperation with world manufacturers of tractors and their components is planned.



<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



## PRODUCTION ENTERPRISE TEKHMASH PrJSC

#### Automatic welding machine

- Brief Description: Creating of an automatic welding machine designed for welding metal structures and parts in automatic mode.
- Products/Services: Automatic welding machine designed for welding metal structures and parts in automatic mode.
- Technological Parameters Of The Project: The design team is creating the basic design of automatic welding machine. All necessary components are fabricated in the existed workshop facility. After testing this automatic welding machine reaches the required technical parameters for high-quality welding.
- Project Strengths: Growing demand for automatic welding machines due to rising needs in efficient, precise, and modern metal fabrication.
- Target Market: The project is intended for export to external markets and supply to the Ukrainian market.

■ Projects highlights1, \$ mln

Required Total 2.0 2.5 financing budget

Financing structure: **CAPEX 80% OPEX 20%** 

Type of financing: debt financing, equity financing

Project Status: The conceptualisation phase of the project has been completed.

**■ Expected Financial Indicators** 

NPV EBITDA (5th year) Project \$0.5 mln launch period \$0.5 mln 3 years Revenue (5th year) **IRR** DPP \$1.2 mln 21% 5 years

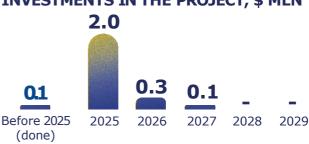
#### **BUSINESS MODEL**

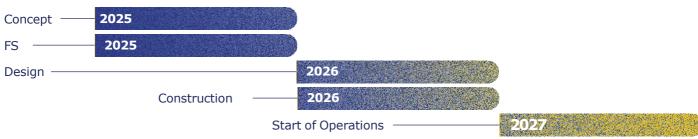
■ Creating a high-demanded automatic welding machine for industrial companies in order to get cost effective, fast and high-quality welding process.

#### **KEY PARTNERS**

The company's key partners include leading industrial and international corporations such as Arcelor-Mittal Kryvyi Rih, Procter & Gamble Manufacturing Ukraine, Metinvest Engineering, Linde Gas Ukraine, and SMS Group (Germany). These partnerships reflect the high trust in the company's expertise in industrial solutions.

#### **INVESTMENTS IN THE PROJECT, \$ MLN**





<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



# MIM PRIVATE ENTERPRISE

#### **Creation of AdBlue production**

- **Brief Description:** The project aims to reduce the environmental impact of road transport by effectively lowering NOx emissions and contributing to the preservation of clean air.
- **Products/Services:** AdBlue is an additive for diesel vehicles that reduces nitrogen oxide emissions from diesel engines by 90%.
- Technological Parameters Of The Project: To set up the production, a 500 m² facility will be rented in the city of Dnipro.
- **Project Strengths:** AdBlue is used in diesel vehicles that meet Euro 4, Euro 5 Ta Euro 6 Emission Standards, with the Ukrainian market estimated at circa \$20 million. It is important for the stable operation of military equipment on the frontline.
- Target Market: The project is intended for the Ukrainian consumer and for export.

■ Projects highlights1, \$ mln

Required financing 1.0 1.1 Total budget

Financing structure: CAPEX 90% OPEX 10%

Type of financing: equity participation; creation of a joint venture; grant funds

Project Status: Stands at the concept stage.

**■ Expected Financial Indicators** 

Specific NPV EBITDA (3rd year) Project launch period 2 years

Revenue (3rd year) IRR DPP

\$3.2 min 73% 3 years

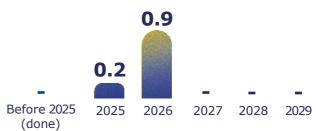
#### **BUSINESS MODEL**

- Establishing a plant to produce high-quality diesel engine additive in accordance with VDA standards and BASF-Chemetall licensing.
- The business model focuses on high profitability and a short payback period, with an annual production capacity of up to 16 million liters, catering to the eco-transport and military vehicle markets in Ukraine.

#### **KEY PARTNERS**

MIM is the only official distributor in Ukraine of Basf-Chemetall and has partnerships with a number of other European companies in the field of metalworking and related equipment - TIB, HERWIG, B4S, UMICORE.

#### INVESTMENTS IN THE PROJECT, \$ MLN



#### **INCENTIVES**

The project is eligible for governmental incentives related to environmental sustainability and industrial development.

#### **KEY POINTS OF PROJECT IMPLEMENTATION**



Start of Operations

2027/

<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



# SCIENTIFIC AND PRODUCTION **ENTERPRISE UKRKHIMZAKHYST LLC**

Manufacture of the polymer materials sheets production

- Brief Description: Creating a new enterprise for the sheets production of polymer plastic.
- Products/Services: Sheets production of polymer plastic sheet of polyethylene, polypropylene and other polymer materials.
- Technological Parameters Of The Project: The project involves the launch of modern production of sheet polymer plastic (polyethylene, polypropylene) using an automated line of the EXT-120 type.
- Project Strengths: Today these products are imported to Ukraine. At start of own full cycle production, the release per sheet will be 3,5 €/kg, and in the complete cycle will be up to 20 €/kg.
- Target Market: The project is intended for export to external markets and supply to the Ukrainian market.

■ Projects highlights1, \$ mln

Required financing



Total budget

Financing structure: **CAPEX 85% OPEX 15%** 

Type of financing: credit / venture capital / joint venture / other joint activities

Project Status: The conceptualisation phase of the project has been completed.

**■ Expected Financial Indicators** 

NPV

EBITDA (5th year)

Project

\$1.8 mln

\$1.5 mln

launch period 2 years

2029

Revenue (5<sup>th</sup> year)

IRR

DPP

\$6.5 mln

**26**%

5 years

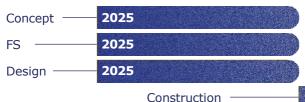
#### **BUSINESS MODEL**

- The project operates on a B2B model, focusing on supplying polymer sheets (such as Polypropylene, Polyethylene, etc.) to companies in the construction, packaging, and industrial sectors.
- Main revenue is generated from the sale of both semi-finished and finished products with high added value.
- The products are sold both on the Ukrainian market and through export contracts.

#### **KEY PARTNERS**

Dnipropetrovsk Regional Investment Agency, Yuq-Neftegaz Ltd, Ukrbudgaz, Roshen, U.P.E.C. JSC, Kyslorodmash, MAS Seeds Ukraine.

#### **KEY POINTS OF PROJECT IMPLEMENTATION**



Start of Operations

2026

9/10/27/

### **INVESTMENTS IN THE PROJECT, \$ MLN** 4.0

0.3 Before 2025 2025 2026 (done)

<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



# **METAL-PRINT LLC**

#### DNIPRO REGION

#### **Production of metal packaging**

- **Brief Description:** Creation of a modern production complex for manufacturing metal packaging.
- **Products/Services:** Metal packaging, chemical and paint products (paints, varnishes, automotive lubricants).
- Technological Parameters Of The Project: Company uses modern equipment and advanced technologies, and the specialists at METAL-PRINT are experienced professionals in this field. The company's products meet the highest international standards (ISO 9001).
- **Project Strengths:** The production is aimed at a growing market, has modern equipment and a short payback period.
- Target Market: The project is intended for export to external markets and supply to the Ukrainian market.

■ Projects highlights1, \$ mln

Required financing 10.0 25.0 Total budget

Financing structure: CAPEX 70% OPEX 30%

Type of financing: debt financing / equity financing

**Project Status:** The conceptualisation phase of the project has been completed. To date, the following have already been launched: Lacquering line and full-color printing line; Prepress preparation complex CPT, Modern varnish and paint laboratory X-Rite, IGT; Twist-off cap production line, Metal canister production SKO-type cap production line.

**■ Expected Financial Indicators** 

S4.6 min S11.8 min Project launch period 3 years

Revenue (5th year) IRR DPP

\$49.1 min 22% 5 years

**INVESTMENTS IN THE PROJECT, \$ MLN** 

**15.0** 

2026

2027

2028

2029

5.0

2025

Before 2025

(done)

#### **BUSINESS MODEL**

- The project demonstrates extremely high profitability and stable revenue.
- Potential distribution channels are manufacturers of meat, fish, fruit and vegetable preserves, oils, animal and vegetable fats, honey, and molasses.
- Project goals are compliance with modern environmental safety standards.

#### **KEY PARTNERS**

The project is supported by the Dnipropetrovsk Regional Investment Agency of the Dnipropetrovsk Regional Council (DIA).

#### **KEY POINTS OF PROJECT IMPLEMENTATION**

Concept 2025

FS 2025

Design 2025

Construction 2025-2026

Start of Operations

<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



# **ELIKSIR LLC**

DNIPRO REGION

# Production of laminate tubes for food, cosmetic and pharmaceuticals products

- **Brief Description:** The owners of business strive to develop the company and reduce production costs. This can be achieved by laminated tubes production, for its further usage in production and sale.
- **Products/Services:** The business is engaged in the production and sale of cosmetics and dietary supplements in the form of syrups, edible gel, tablets and capsules.
- Technological Parameters Of The Project: Modern automated lines ensure high-volume output without compromising quality. A skilled team of over 100 specialists and an in-house advanced laboratory maintain strict quality control, certified to ISO.
- Project Strengths: High demand for products: laminated tube a universal packaging format with growing demand in the domestic and export markets.
- Target Market: On the Ukrainian market and abroad packaging in the form of a tube is very popular both in the cosmetic and in the food industries.

■ Projects highlights1, \$ mln



Financing structure: CAPEX 80% OPEX 20%

Type of financing: credit, venture capital; joint venture; other joint activities

**Project Status:** The conceptualisation phase of the project has been completed.

**■ Expected Financial Indicators** 

\$2.7 mln \$3.0 mln Project launch period 3 years

Revenue (5th year) IRR DPP

\$7.5 mln 20% 5.1 years

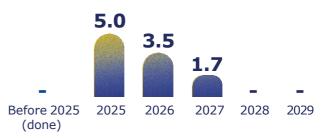
#### **BUSINESS MODEL**

- Design capacity 50 million tubes per year, which allows the company to cover its own needs and enter the B2B market of cosmetics, pharmaceuticals, food and chemical industries.
- Project goals is to reduce the business production cost by launching the line.
- Tube production and sale.

#### **KEY PARTNERS**

ELIKSIR LLC cooperates with over 1,000 partners in Ukraine and abroad, which demonstrates strong market presence and trust in the brand.

#### INVESTMENTS IN THE PROJECT, \$ MLN



#### **INCENTIVES**

The project may be eligible for governmental incentives related to the development of the manufacturing sector, import substitution, support for production localisation, and the creation of new jobs.

#### **KEY POINTS OF PROJECT IMPLEMENTATION**



Start of Operations

<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



#### KRYVYI RIH, DNIPRO REGION

# **KRYVYI RIG CEMENT PrJSC**

#### **Waste Heat Recovery System**

- **Brief Description:** A waste heat recovery system (WHRS) to enhance energy efficiency by converting residual heat from clinker burning process into electricity. The project aims to reduce operating costs through energy optimisation.
- Products/Services: The project will produce electricity from the captured waste heat in cement production, helping reduce reliance on external energy resources and enhance sustainability through lower CO2 emissions.
- Technological Parameters Of The Project: The installation is expected to generate up to 43 GWh of electricity annually, with significant environmental benefits.
- **Project Strengths:** The WHRS offers financial savings in energy costs, environmental benefits, and increased operational efficiency.
- Target Market: Industrial sectors reliant on cement production, with a focus on entities seeking sustainable energy solutions in Ukraine amidst increasing energy prices.

■ Projects highlights1, \$ mln



Financing structure: **CAPEX 100%** 

Type of financing: **debt / grants** 

**Project Status:** The project status is ready for design.

**■ Expected Financial Indicators** 

NPV EBITDA Project launch period 2 years

Revenue IRR DPP

n/a, internal efficiency

**19%** 9.9 years

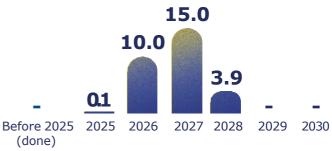
#### **BUSINESS MODEL**

■ Kryvyi Rig Cement's business model involves implementing a waste heat recovery system (WHRS) to convert residual heat from clinker burning process into electricity, enhancing production efficiency and reducing energy costs.

#### **KEY PARTNERS**

The project relies on partnerships with equipment suppliers and technological providers for WHRS installation, alongside financial institutions covering 70% of the project's debt financing.

#### INVESTMENTS IN THE PROJECT, \$ MLN





<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



**DNIPRO REGION** 

# **KRYVYI RIG CEMENT PrJSC**

# Clinker Kiln Capacity Increase and Alternative Fuel Introduction

- Brief Description: The project involves upgrading the clinker kiln to enable the utilisation of alternative fuels / Refuse-Derived Fuel (RDF) at up to a 45% Thermal Substitution Rate (TSR), and increasing its capacity to 4.0 thousand tonnes per day (a 15% increase) to meet growing cement demand and capitalise on the expanding alternative fuel market in Ukraine.
- Products/Services: The project will enable Kryvyi Rig Cement to produce greater quantities of clinker with enhanced efficiency, while adopting alternative fuel sources, reducing reliance on traditional coal.
- Technological Parameters Of The Project: The introduction of new technologies such as an in-line calciner, a new cross-bar cooler, and an intake and feeding line for alternative fuel / RDF will reduce coal usage by up to 45%, lower CO₂ emissions by up to 10%, and contribute to the circular economy.
- Project Strengths: Significant increase in kiln capacity and energy cost reduction through alternative fuel / RDF use in pyro-process and contributing to worldwide initiative to tackle green house gas emissions.
- Target Market: The primary market includes construction ventures in Ukraine, necessitating high-quality cement.

■ Projects highlights1, \$ mln



Financing structure: **CAPEX 100%** 

Type of financing: **debt / grants** 

**Project Status:** Project documentation has been developed; the project is ready for implementation.

**■ Expected Financial Indicators** 

\$39.8 mln \$12.0 mln Project launch period 2.5 years

Revenue IRR DPP

n/a, internal efficiency 29% 6.4 years

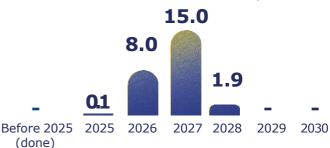
#### **BUSINESS MODEL**

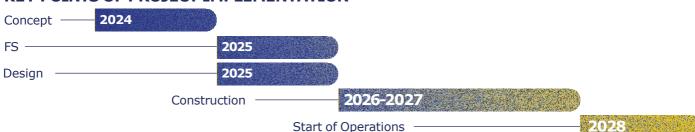
- The project aims to upgrade Kryvyi Rig Cement's clinker kiln to burn alternative fuels and increase kiln capacity to 4.0 thousand tonnes per day.
- This involves a phased installation of new systems, enhancing fuel efficiency and enabling substitution rates between 5% and over 50%.

#### **KEY PARTNERS**

The project involves economic ties with external financing entities, and partnerships for technology and equipment supply regarding kiln upgrade such as new cooler and calciner.

#### INVESTMENTS IN THE PROJECT, \$ MLN





<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



DNIPRO REGION

# DNIPROMETYZ TAS LLC

# Construction of a new hot-dip galvanising line for steel wire

- **Brief Description:** Project plans to construct a new hot-dip galvanising line to improve operational efficiency and optimise energy consumption. Diversification into higher-margin products.
- Products/Services: Production of high-quality thin (0.7-1.6 mm) and medium-diameter wire (1.8-5.0 mm), including low-carbon, medium- and high-carbon steel grades. Thermally treated and untreated, with commercial and heavy zinc coatings.
- Technological Parameters Of The Project: Unit's capacity 24,000 tonnes per year. New energy-saving equipment is used on the furnace and zinc bath. Zinc coating measurement system allows to control coating thickness on each of the 45 strands.
- **Project Strengths:** Reduced production costs, improved space efficiency, production capacity increasing, strategic investment in the cable industry.
- Target Market: For cable armoring wires European, North American, Middle Eastern markets. Fencing, construction, agriculture are of a high demand in Ukraine, Moldova, Poland, Germany and other European countries.

#### ■ Projects highlights1, \$ mln



Financing structure: CAPEX 90% OPEX 10%

Type of financing: **debt** 

**Project Status:** 100% ready for implementation with completed pre-project planning, infrastructure development (workshop, power and other facilities) and a professional team. Detailed technical, production and market analyses have been fulfilled. Existing production of semi-finished wire.

#### **■ Expected Financial Indicators**

\$1.5 min \$0.9 min Project launch period 3 years

Revenue (annually) IRR

\$1.4 min 26% Project launch period 3 years

DPP

4.8 years

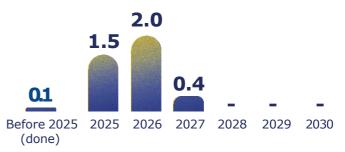
#### **BUSINESS MODEL**

■ Changing of product range from relatively low-margin fencing wires into high-margin cable industry products, the model focuses on efficiency by gradually decommissioning old lines, aiming for an annual production capacity of 24,000 tonnes at an average diameter of 1.6 mm.

#### **KEY PARTNERS**

Already established cooperation with partners in EU and potential customers in MENA countries and North America.

#### **INVESTMENTS IN THE PROJECT, \$ MLN**





<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



DNIPRO REGION

# DNIPRO DEVELOPMENT AGENCY MUNICIPAL ENTERPRISE

**INDUSTRIAL PARK INNOVATION FORPOST** 

- Brief Description: The industrial park INNOVATION FORPOST was established in 2018 as a municipally owned park for a 45-year term. It is operated by the Municipal Enterprise Dnipro Development Agency. The project requires debt financing and grants for infrastructure development to support the park's operations.
- **Products/Services:** Ensuring the operation of the industrial park and providing residents with full utility connections including energy, water, sewage, security, communications, and household waste disposal.
- Technological Parameters Of The Project: The project incorporates energy-efficient technologies and sustainable construction practices, including low-loss power transformers, open-licensed HMI systems, solar panels for electricity generation, and the reuse of construction waste for road infrastructure.
- Project Strengths: Strategic location: in one of the largest industrial centers in Ukraine, the city of Dnipro; possibility of clustering production facilities; availability of qualified specialists and workers; and support from the city authorities.
- Target Market: Industrial, financial and scientific sectors. Private enterprises, scientific, financial, educational institutions.

■ Projects highlights1, \$ mln



Financing structure: CAPEX 100% OPEX 0%

Type of financing: **debt finance, grants** 

**Project Status:** The project is currently in the implementation phase. Approximately 49 hectares of municipal land have been secured and divided into 35 land plots. The management company has commenced construction of two production sites within the industrial park and has installed an electrical substation.

**■** Expected Financial Indicators

\$1.9 mIn \$4.1 mIn Revenue (4th year) IRR PPOJECT launch period 3 years DPP 10 years

#### **BUSINESS MODEL**

- The business model involves leasing land plots to residents, along with constructing facilities under a "built-to-suit" scheme.
- The management company provides rental services for land plots, facilities and equipment, commercial services, investor support.

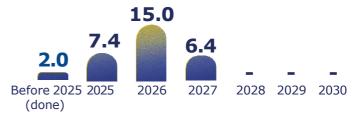
#### **KEY PARTNERS**

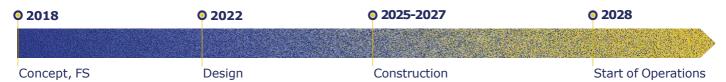
Dnipro city council, Ministry of Economy of Ukraine, "Ukreximbank" JSC.

#### **INCENTIVES**

Residents located in the industrial park are eligible for governmental incentives and municipal tax benefits.

#### INVESTMENTS IN THE PROJECT, \$ MLN





<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



KRYVYI RIH, DNIPRO REGION

# KRYVYI RIH CITY DEVELOPMENT INSTITUTION MUNICIPAL ENTERPRISE

#### **INDUSTRIAL PARK KRYVBAS**

- **Brief Description:** The industrial park KRYVBAS is a municipally owned park located in Kryvyi Rih on a land plot of approximately 26 hectares. The park's territory has expansion potential of up to 73 hectares. Operated by the Municipal Enterprise Kryvyi Rih City Development Institution, it offers comprehensive support to potential residents.
- Products/Services: Ensuring the operation of the industrial park and providing residents with full utility connections including energy, water, sewage, security, communications, and household waste disposal.
- Technological Parameters Of The Project: The project envisages the use of modern energy-efficient solutions and environmentally friendly technologies, including rainwater recycling and other sustainable practices.
- Project Strengths: Strategic location: in one of the largest industrial centers in Ukraine, the city of Kryvyi Rih; modern infrastructure; support from municipal authorities. A high return on investment is enabled by an affordable, highly skilled labour force and strong market development prospects.
- Target Market: The target market includes companies in the mechanical engineering, construction materials, IT, "green" energy and innovative manufacturing sectors. Potential customers include manufacturers, distributors and investors interested in entering the market of Eastern Europe.

■ Projects highlights1, \$ mln



Financing structure: CAPEX 97% OPEX 3%

Type of financing: debt finance, grants

**Project Status:** The project is currently in the implementation phase. Approximately 26 hectares of municipal land have been secured, and the feasibility study has been completed. Design documentation for external utility connections (including engineering surveys and cost estimate documentation) is nearing finalisation, with construction scheduled for 2025.

#### **■ Expected Financial Indicators**

3.3

0.7

(done)

Before 2025 2025

NPV EBITDA (annually) Project launch period 3 years DPP 6.7 years

**INVESTMENTS IN THE PROJECT, \$ MLN** 

11

2027

2028

2029

2030

4.8

2026

#### **BUSINESS MODEL**

- The business model involves leasing land plots to residents, along with constructing facilities under a "built-to-suit" scheme.
- The management company provides rental services for land plots, facilities and equipment, commercial services, investor support, as well as assistance with customs clearance and brokerage.

#### **KEY PARTNERS**

Key economic partners include Yalchin Boru (Turkey, supplier of pipe products), and Hyundai Engineering (Republic of Korea, potential investor and technological partner in industrial construction). The first resident is a furniture manufacturing company. Funding is being sourced from both governmental and international institutions.

#### **INCENTIVES**

Residents located in the industrial park are eligible for governmental incentives and municipal tax benefits.

#### I/EV BOTHTO OF BROJECT THE EMELITATION



<sup>&</sup>lt;sup>1</sup>The project information and financial indicators are provided by company-initiator of the project.



## MEDICAL CENTER GARVIS LLC

#### **Modern clinic Garvis-2 in Dnipro**

- Brief Description: The construction of Clinic Garvis-2, which will serve as the central hub of the healthcare ecosystem, will follow international Joint Commission International (JCI) standards and incorporate modern technologies.
- Products/Services: The premises of the medical facility will form a unified multidisciplinary treatment, diagnostic, and rehabilitation center, which will become a flagship and set a new standard for medical services among private and public health-care institutions in the city and region.
- Technological Parameters Of The Project: The construction of clinic, will be carried out in accordance with international JCI standards and modern technologies.
- **Project Strengths:** The GARVIS ecosystem will improve the quality of life and increase the life expectancy of city residents from 73 to 77 years over the next 10 years.
- Target Market: The Project aims at ensuring Dnipropetrovsk region inhabitants with access to the crucial medical and rehabilitation services.

#### ■ Projects highlights1, \$ mln



Financing structure: CAPEX 100%

Type of financing: **project financing** 

**Project Status:** Stands at the readiness for implementation stage.

#### **■ Expected Financial Indicators**

\$13.6 min \$5.5 min Project launch period 4 years

Revenue (5th year) IRR DPP
\$18.1 min 8% 5.7 years

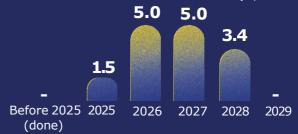
#### **BUSINESS MODEL**

- Our project comprises 8,500–9,000 m² of operational space in the Central District of Dnipro, employing up to 250 staff members.
- The surgical unit will include 4 operating rooms and an inpatient department with 40–50 wards, offering a full range of surgical procedures with the potential to perform 6,000–8,000 operations annually.

#### **KEY PARTNERS**

The key partners of the Garvis medical network are Philips Medical Systems Nederland B.V., and the Ukraine Partnership Facility (UPF), providing technological support, investments, and contributing to the development of modern medical infrastructure in Ukraine.

#### **INVESTMENTS IN THE PROJECT, \$ MLN**



#### **INCENTIVES**

Strong social component – support for government programs, with the potential to attract grants and preferential financing.



<sup>&</sup>lt;sup>1</sup> The project information and financial indicators are provided by company-initiator of the project.





## POLIMED PRIVATE ENTERPRISE

#### Construction of the multifunctional medical center **Health Market**

- Brief Description: Construction of the multifunctional medical center Health Market to provide a full range of medical services, as well as a health and therapeutic complex for the prevention, diagnosis, treatment and rehabilitation of diseases and injuries.
- Products/Services: Multifunctional medical center providing a full range of medical services.
- Technological Parameters Of The Project: High-quality medical services are provided using modern innovative technologies at affordable prices, along with 24/7 emergency care staffed by experienced medical personnel and equipped with advanced equipment.
- Project Strengths: Rehabilitation medicine in Ukraine remains underdeveloped despite high demand from veterans, military personnel, and post-COVID patients, making the project both socially important and market-relevant.
- Target Market: Target audience middle and high-income families with stable purchasing power.

■ Projects highlights1, \$ mln

Required Total 8.3 financing budget

Financing structure: **CAPEX 70% OPEX 30%** 

Type of financing: debt financing (IFIs, commercial banks), equity financing

Project Status: The conceptualisation phase of the project has been completed.

**■ Expected Financial Indicators** 

NPV EBITDA (5th year) Project launch period \$5.9 mln \$10.8 mln 3 years Revenue (5th year) **IRR** DPP \$15.0 mln **57%** 5 years

#### **BUSINESS MODEL**

- Implementation of a socially significant project for the construction of a multifunctional medical center providing a full range of medical services.
- A building area of 5,200 m<sup>2</sup> and a land plot area of 1 hectare are projected.

#### **KEY PARTNERS**

ICC Ukraine is involved in the project as a facilitator of international cooperation, particularly within the framework of the Ukrainian-Czech B2B forum, contributing to the attraction of foreign partners and investments.

#### **INCENTIVES**

Strong social component - support for government programs, with the potential to attract grants and preferential financing.

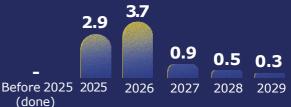
#### **KEY POINTS OF PROJECT IMPLEMENTATION**

2025 Concept -FS — 2025 2025 Design -Construction - 2025-2027

Start of Operations

9/10/27

**INVESTMENTS IN THE PROJECT, \$ MLN** 



<sup>&</sup>lt;sup>1</sup> The project information and financial indicators are provided by company-initiator of the project.



DNIPRO REGION

HEALTHCARE, MEDICAL SERVICES, REHABILITATION AND RECOVERY

# **ARMAN GROUP LLC**

# **Ecological sports and recreation leisure center** in Mishurin Rih

- **Brief Description:** Creation of the modern ecological sports and recreation leisure center for 250 people through the reconstruction of the existing recreation camp Dniprovski Svitanky.
- **Products/Services:** Rehabilitation, relaxation of residents from Dnipropetrovsk region and other regions; organisation of sports and cultural events for children and youth; carrying out ceremonial events, workshops, seminars etc.
- Technological Parameters Of The Project: Recreation camp with 4 residential buildings, restaurant, assembly hall, aquatic sports station, sports facilities and grounds. Construction of the 175 kW solar power plant to cover own consumption and to sell on a green tariff.
- **Project Strengths:** Energy-efficient eco-center operating with use of renewable resources and nature conservation in mind will have an advantage in the market.
- Target Market: Rehabilitation, relaxation of residents from Dnipropetrovsk region and other regions.

#### ■ Projects highlights1, \$ mln

Required financing 1.8 1.8 Total budget

Financing structure: CAPEX 70% OPEX 30%

Type of financing: debt financing / equity financing

**Project Status:** Stands at the readiness for implementation stage.

#### **■ Expected Financial Indicators**

ST.6 mIn

\$0.5 mIn

Revenue (5th year)

\$1.4 mIn

EBITDA (5th year)

\$0.5 mIn

IRR

DPP

6 years

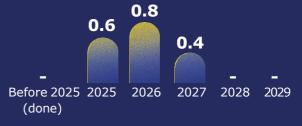
#### **BUSINESS MODEL**

- Revenue generation through eco-tourism and wellness services, including accommodation, events and sports programs.
- Income streams include seasonal and year-round guests, corporate events, and energy sales via solar power (green tariff).
- It operates on the basis of updated infrastructure and energy efficiency.

#### **INCENTIVES**

Opportunity to attract funds from international programs, environmental funds, and rural development programs (U-LEAD, GIZ, NEFCO). Participation in state and regional programs for tourism development and public health improvement.

#### **INVESTMENTS IN THE PROJECT, \$ MLN**



#### **KEY PARTNERS**

Local authorities and community, travel agencies and tour operators (regional and national), educational and sports institutions (schools, sports federations, clubs), medical.

#### **KEY POINTS OF PROJECT IMPLEMENTATION**

 Concept
 2025

 FS
 2025

 Design
 2025

 Construction
 2025-2026

Start of Operations

92(1)927/

<sup>&</sup>lt;sup>1</sup> The project information and financial indicators are provided by company-initiator of the project.